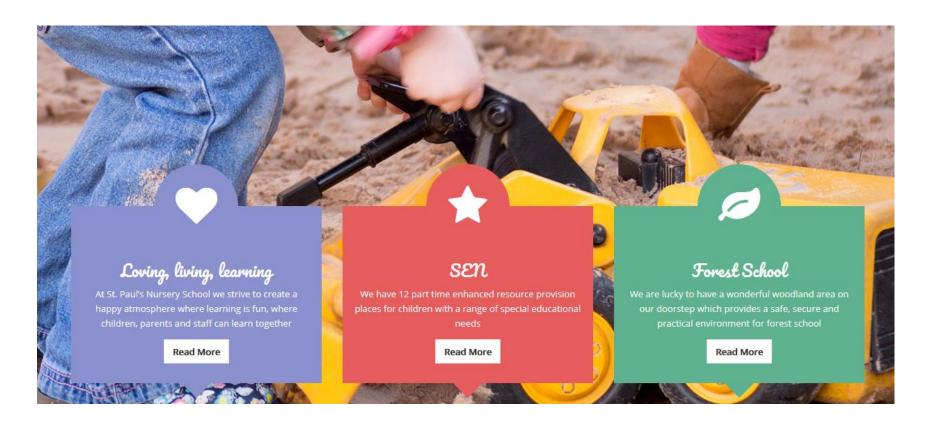
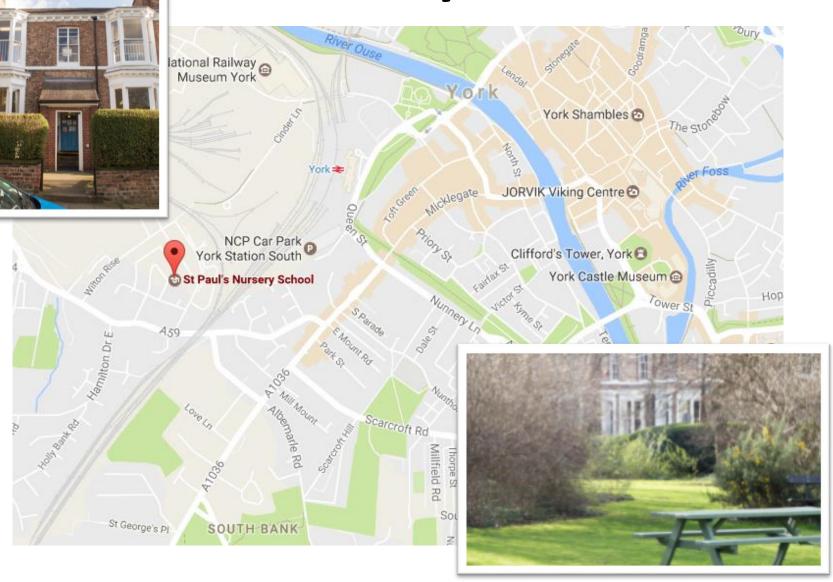
St Paul's Nursery School



Nicola Fox - Headteacher John Alexander - CYC SBS



York's only MNS



What we do

- Offering care and education to 3 / 4 year old children
- EYFS centre of excellence
- SEN Enhanced Resource Provision
- Capacity of 52+6 children (x2)
- Sessions run 0830-1130 and 1230-1530 hrs
- Breakfast club / lunchtime care / flexible wraparound provision offered on site
- After school club and holiday clubs offered in partnership with third party provider off site





Offering 30 Hours

- Already operating over 30 hrs per week so no direct impact on staffing structure to deliver
- Just over half of our children are now funded through the York pilot scheme
- Traditional model for 15 hrs was 5 x am / 5 x pm / Split 1 (first half) / Split 2 (second half) which is still the baseline model
- Additional hours are then offered as flexibly as possible as long as complete sessions are taken

Key Enabling Activities



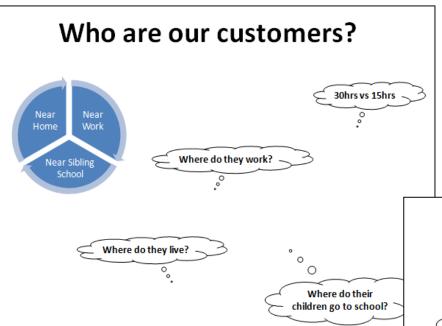
- Early GB and staff engagement in the process
- Create capacity SBM focus and some additional admin
- Parent survey to gauge initial demand
- Clearly communicate the offer
 - Update / refresh website
 - Letters to existing and potential parents
 - Prominent advertising locally (banners)

Be Clear on the Offer

- Our core strengths / USPs
 - The high quality and experience of staff
 - Specialist expertise in SEN provision
 - Capacity to be flexible in the offer
 - Appropriate EY provision and outdoor space
 - Existing local partnership arrangements
- Also be honest about the limitations (capacity / staffing ratios / bottlenecks / restricted parking)

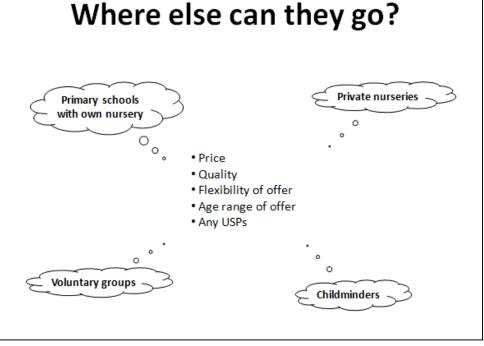


Understand the Local Market



• Is there a demand growth need in the local area?

- Are there any gaps in the local provision?
- Is there enough flexibility on offer for parents?



Strategic Marketing Plan

Benefits for Parents

Your Child

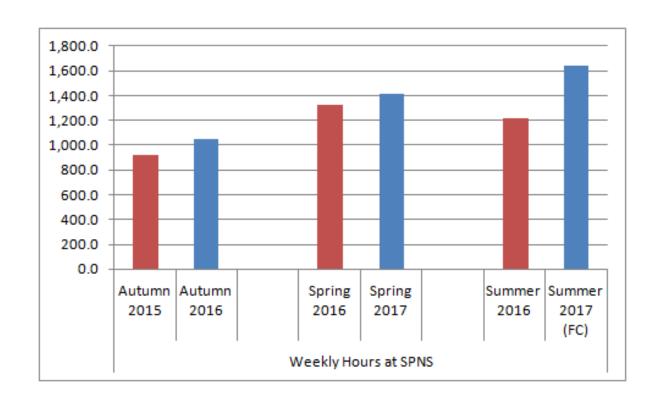
Staff Expertise

Facilities

Offered

- Develop key messages
- Identify target audience and how to communicate with them
- Action Plan to further promote the Nursery School
 - Social media
 - Liaise with local press to communicate good news stories
 - Forge more community links and partnerships

Impact of 30hr York Pilot Scheme



- -18% growth in weekly funded hours
- **67**% of these hours are through the York pilot scheme
- Funded hourly rate increased from £3.38 to £4.00 ph
- Average pilotscheme take up of 21hours at setting

£52.6k of additional funding due to demand growth and increase to hourly rate, however, this is offset by a resultant loss of wraparound fees charged previously £20.7k

Net income gain of c.£10k per term

Key Challenges

- Forecasting pupil numbers and the weekly hours taken - termly adjustments
- Managing the capacity trying to remain flexible whilst being able to fill the gaps
- SEN Enhanced Resource Provision being able to offer 30 hrs and staff this appropriately



Taking a more Commercial Approach



- Must at least cover costs and risks schools cannot afford to subsidise their nurseries!
- Forecast and drive pupil numbers
- Review fees and charges / benchmark against local market rate
- Ensure suitable advance notice from parents of any changes in uptake (notice periods?)



Q&A